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POST GRADUATE THESIS

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TI TLE INFLUENCE OF SOCI AL AND WORK RELATED FACTORS ON DELAYED RETI REMENT INTENTION AMONG UNIVERSITY EMPLOYEES INOS UNISTATE, NI GERI A

DEGREE: MASTER OF SCIENCE IN SOCIOLOGY AND ANTHROPLOGY YEAR: 2016

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CERTIFICATION

This is to certify that this work was carried out by AKI NPELU Temitayo Oruwakemi of the Department of Sociology and Anthropology, Faculty of Social Sciences, in partial fulfilment of the requirements for the award of the Degree of Master of Science (MSc) in Sociology and Anthropology, Obafemi Awolowo University, Ile-Ife, Osun State, Nigeria.

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DEDI CATI ON

This thesis is dedicated to my absolutely, totally awas one parents, Mr. Oujoba Akinpelu & Mrs. Moradeke Akinpelu Thank you for loving me every day, for urging me on, for nurturing me, and for believing in me. You two are my greatest mentors; I appreciate you so very much.



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ABSTRACT

Delayed retirement is gaining momentum in Nigeria, and the preference for longer working careers is expected to continue. Emerging evidence indicates that delayed retirement could increase unemployment, reduce productivity and create a structural imbalance in the labour force. Nonetheless, marginal research attention exists on how social and work-related factors influence retirement intent. With a vie wto providing plausible explanations as to why retirement delays are becoming more widespread in Nigeria, this study explored the meanings attached to retirement a mong university employees in Osun State; examined the socio-demographic factors that provide likely explanations for individuals' propensity to delay retirement; investigated the elements of work that exert some influence on retirement intention; and examined the social and cultural factors that might account for the trend of delayed retirement in Nigeria.

The study was conducted among academic and non-academic staff of two public owned universities (Obafemi Awolowo University and Osun State University). The study used primary data generated by quantitative and qualitative methods. The quantitative data was collected through the administration of questionnaire. The qualitative data was from in-depth interviews with key union leaders of the academic and non-academic staff unions of the two universities. Proportionate Stratified Random Sampling design was adopted. One-tenth of the total academic and non-academic staff from both universities was targeted, to ensure a relative representation of respondents from the two groups targeted for the study. In total, 380 employees within both categories were selected Recruit ment of interviewees for the qualitative phase was purposive. At this level, 10 in-depth interviews were conducted, which consisted of two union executives (for AS UU and SSANU), 4 Heads of Departments and 4 members of staff whose ages were above 55 years.



The study revealed that retirement behaviour is a multifactorial phenomenon. The quantitative results showed that retirement intention was not statistically associated with individual variables like age (p>0.05), income (p>0.05), gender (p>0.05), marital status and number of dependents (p>0.05) and level of education (p>0.05). In the work domain, job satisfaction (p<0.05), job demands (p<0.05), and interpersonal relationship (p<0.05) at work were salient predictors of retirement timing. At the macro level, the strongest predictor of retirement intention was the availability of alternate employment opportunities (p<0.05). Respondents also linked retirement intent to social security coverage and re-employment opportunities for retirees. The view was further corroborated with the qualitative findings.

The study concluded that some level of correspondence exists between work and non-work predictors of retirement intention and the retirement timing of employees. In the work domain, study results project that extended work careers are more likely to be found a mong employees with high levels of job satisfaction and job attachment, low levels of job demands, strong occupational identity, and finally, a mongindividuals with strong social networks at work. Outside the work context, there are indications that financial adequacy concerns and individuals' feelings about inadequate social support in retirement could explain workers' proclivity for delayed retirement.



CHAPTER ONE

INTRODUCTION

1.1 Background to the Study

Retirement is an important stage in the occupational life cycle of every worker. Indeed, it is inevitable for virtually every worker in the labour force, be it in the private or public sector. Feldman (1994) defines retirement as the phase that marks an exit from an organizational position or career path of considerable duration, taken by individuals often after middle age, with the intention of reduced psychological commitment to work thereafter. Retirement as a lexicon and social reality has a long history in developed countries, but its origin in Africa can be traced to colonialism and the growth of cash economies (Alo, Raruna & Suleiman, 2008). In Nigeria for instance, retirement did not feature in labour relations during the pre-colonial era. Pre-colonial Ni geria was largely agrarian, where families lived on subsistence farming, and, except for a few feudal lords who owned slaves that worked for the m. The notion of master-servant relationship hardly existed; most workers were self-employed. People remained functional on their lands and other crafts until failing health forced them to withdraw from most, if not all their activities (Ogunba mer u, 2000; Moha mme d, 2001; Aki nade, 2006). With colonialis mca me i ndustri ali zati on, which consequently led to an emergence of bureaucratic, civil service structures, which mandated the existence of some conditions of service, of which retirement benefits was inclusive. These developments marked the advent of retirement as a social institution in Ni geria (Ogunba meru, 2000).



Available literature on retirement reveals that retirement is undergoing change worldwide (Schulz, 2002; Wang & Shultz, 2011). With developments and advancements in different spheres in the economy, corresponding developments have taken placein the work environment as well, thereby opening up changes in work conditions and retirement options. The job market in which more and more people are changing jobs has disrupted the traditional view that retirement was consequent upon old age or ill health. In recent times, spades of workers are retired as a result of such occurrences as redundancy, misconduct of workers, poor state of the economy, political instability, mergers and acquisitions, among others (Adisa, 2008). In this study, the focus on retirement applies only to workers with a cohesive work pattern that covers a sustained period.

Retirement patterns are changing in Nigeria and in many other countries as well. Increasing numbers of employees are choosing to post pone retirement. The trend towards delayed retirement has been gaining momentum in recent times, and, according to Towers Watson's 2013/2014 Global Benefit Attitudes Survey, this trend is expected to continue. For many an employee, transiting from work to retirement is often a complex process, reflecting variables such as individual characteristics and values attached to work, subjective state of mind and health, in relation to (mis) match of job requirements, household circumstances like number of dependents being catered for, spousal influences on retirement planning work contexts, prevailing labour market conditions and wider economic and sociological forces (Phillipson, 2012). All of these factors coalesce and subsequently shape the retirement attitudes of individuals.

According to Post, Schneer, Reit man and dt Ogilvie (2013), retirement attitudes are cognitive evaluations of retirement shaped by factors such as social background, self-concept (Mitran, Reitzes, & Fernandez, 1997), work conditions (Sutinen, Kivi maki, Hovainio & Forma, 2005), social net works (Barnes-Farell, 2003; Heckhausen & Schulz, 1995), and pension expectations



(Mitran et al., 1997) These cognitive evaluations reflect a general orientation towards retirement and help predict expected retirement age independently of material or health circumstances (Morrow, 1982). For many Nigerian employees, life after retirement is conceived as a period that comes with unavoidable challenges, feelings of trepidation and anxiety. Retirement is seen by workers as a transition that could lead to psychological, physiological and economic problems (Ogunbameru & Bami wuye, 2004). The provoking thoughts of facing an uncertain future after retirement by workers has been linked mostly with bureaucratic corruption, and could also be responsible for low commitment to work by employees and service ineffectiveness of vital institutions in Nigeria (Nkeji, Nwosu, Agbah & Ogaboh, 2011).

For the older workers, especially in many developed countries, retirement presumably marks the beginning of leisure, freedom from deadlines imposed by call of duty and gratification of desire to have endless vacations, spend more time with friends and family, venture into other spheres of endeavours that their pre-retirement work commitment did not permit the mto engage in. This is why it does not come as a surprise that the recent shift in policy of trying to extend retirement ages in countries with high life expectancies and declining demographic structures did not neet with wide-spread acceptance with future retirees (Howard, Leah & Iaroslav, 2009). The mass strikes and protests that erupted in France, Spain, Greece, and the more subtle forms of resistance that ensued in countries like Germany and Sweden following the disclosure of Governments to extend retirement ages, all point at the displeasure of dider workers to stay at work till late in their lifetime.

In the Nigerian labour scene however, quite the contrast of what obtains in many other countries across the globe plays out. The clamour and drift has been towards that of extension of retirement ages from different professional bodies, despite high population growth rate, favourable demographic structure of young and middle-aged working group, an upward spiralling



une mpl oy ment rate growing roughly at 16% per year, and an average life expectancy rate at birth of about 52 62 years (WHQ 2014).

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